Subject Name -: Principles of Human

Resource Management

Class: - S.Y.BBA

Semester IIIst

Division	1		of. P.S. Nawale
Sr.No.	Unit No	Topic Taught	No of
			Lecture
1	Introdu	Introduction to HRM- Meaning, Definition, Features,	13
	ctionto	Scope, Objectives, Importance, Principles of HRM,	
	HRM	Evolution of HRM, Functions of HRM, Challenges of	
		HRM, Role of HR Manager, Difference between	
		HRM& Personnel Management, Challenges before	
		HRM	- 10
2	Job	Job Analysis- Meaning, Definition, Objectives,	13
	Analysis	Benefits, Methods, Job Analysis Components- Job	
	&Planni	Description, Job Specification, Job Evaluation	
	ng for	Human Resource Planning(HRP)- Meaning,	
	Human Resourc	Definition, Objectives, Process, Factors Influencing	
		the Estimation of Human Resource in Organisation,	
	es	Advantages & Limitations/Barriers of HRP.	
		Caselets on Job Analysis & Human Resource Planning	
3	Career	Career Planning- Meaning, Definition, Objectives,	13
3	Planning	Process, Benefits and Stages.	13
	Tanning	Employee Morale & Job Satisfaction-	
	, Employee	Employee Morale- Meaning, Definition, causes of low	
	Morale &	Morale, Job	
	Job	Satisfaction- Meaning, Definition, Factors	
	Satisfacti	contributing to Job Satisfaction, Measures to increase	
	on	Job Satisfaction, Advantages of Job Satisfaction	
		Caselets on Career Planning, Employee Morale &	
		Job Satisfaction.	
4	HRM in	Work force Diversity, Technological Changes &	9
	Changin	HRM, International HRM,E- Human Resource	
	g	Management, Human Resource Information System	
	Environ	(HRIS), HRM in Virtual Organisations, Work from	
	ment	Home, Out-Sourcing, Changing Role of HRM.	
	&Trends		
	in HRM		
		TOTAL	48

Subject Name -: Supply Chain Management

Semester IIIst Division: - A

Class: - S.Y.BBA

Prof.S.P.Borhade

Sr.No.	Unit No	Topic Taught	No of
			Lecture
1	Introducti on to Supply Chain Managem ent (SCM)	Management, Supply Chain Strategy, Global Supply Chain Management, Value Chain and Value Delivery Systems for SCM, Bull-Whip Effect, Concept, Importance and Objectives of Green Supply Chain Management.	10
2	Manufact uring and Warehous ing	Manufacturing Scheduling, Manufacturing Flow System, Work- Flow Automation, Material Handling System Design and Decision.Warehousing and Store	12
3	Logistics Managem ent and IT inSupply Chain Managem ent	Logistics Management, Integrated Logistics Management, Logistics Planning and Strategy, Inventory Management and its Role in Customer	13
4	Key Operation Aspects in Supply Chain	Supply Chain Network Design, Distribution Network in Supply Chains, Channel Design, Factors Influencing Design, Role and Importance of Distributors in SCM, Role of Human Resources in SCM. Issues in Workforce Management and Relationship Management with Suppliers, Customers and Employees, Linkage between HRM and SCM.	13
		Total	48

Class: - S.Y.BBASubject Name -: Global Competencies andPersonality DevelopmentSemester IIIst

Division: - A

Prof.Y.R.Shemlani

Sr.No.	Unit No	Topic Taught	No of
51.110.		Topic Taught	Lecture
1	.		
1	Introducti	Definition and nature of	12
	on to	personality	
	Personalit	Characteristics of good	
	yand its	personality	
	Developm	Determinants of personality	
	ent	development	
		Theories of personality	
		development	
		i. Psychoanalytical Theory by	
		Sigmund Freud	
		ii. Trait Theory by Allport and	
		Big Five model	
		iii. Social Cognition Theory by	
		Albert Bandura	
2	Global	Meaning and need of global	11
-	Competen	competence.	11
	· · ·	Characteristics of globally competent	
	ce and	individual (life-long learning,	
	Self	understanding cultural differences,	
	Developm	adaptability, comfortable with change,	
	ent	problem-solving ability, critical and	
		comparative thinking).	
		• Building self-esteem and self confidence	
		SWOC Analysis and Personal GoalSetting	
3	Developm	• Effective communication skills,	13
	ent of	Preparation for self-introduction.Working on attitude i.e. Aggressive,	
	Social	• working on autitude i.e. Aggressive, assertive and submissive	
	and	 Development of leadership skills and 	
	Interperso	introduction to Leadership styles.	
	nal Skills	• Team Building; develop ability to workunder	
		pressure, flexibility at workplace.	
		• Social empathy, building blocks of social	
		empathy and development of social	
		empathy.	

		Social Responsibilities	
		Workplace ethics	
4	Projecting	• Definition and importance of social	12
	a Positive	image	
	Social	Grooming basics and use of body	
	Image	language	
	Image	• Time management	
		Public-speaking	
		• Proper e-mail and telephone etiquettes	
		• International and social etiquettes	
		Social graces and table manners	
		Total	48

Subject Name -: Fundamentals of Rural

Class: - S.Y.BBA **Development** Semester IIIst

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Division	: - A	I	Prof.L.S.Salunke
Sr.No.	Unit No	Topic Taught	No of Lecture
1	Introductio n to Rural Developm ent	Meaning andDefinition. 1.2 Scope and Importance of Rural Development. 1.3 Approaches of Rural Development. 1.4 Need of Rural Development.	8
2	Rural Developm ent Planning & Manageme nt	 2.1 Rural Development Planning –District Rural Development Agency (DRDA)- Organisation Structure 2.2 Functions of DRDA 2.3 NGO's and Rural Development 2.4 Self Help Groups (SHG's) formation 	14
3	Agricultur e Enterprise & Agro- based industries.	 3.1 Agricultural Entrepreneur- Meaning, Definition andImportance. 3.2 Agri-business Enterprises-Issues and prospectus 3.3 Micro-financing 3.4 Food and Agricultural Marketing and Management of agro products. 3.5 Agro-based industries 	14
4	Informatio n Technolog y and Rural Developm ent	 4.1 Rural Development and Internet. 4.2 Information & Communication Technology (ICT) forRural Development 4.3 IT –Enable Services for an e-village Challenges of Rural Development 	12
		Total	48

Class: - S.Y.BBA

Subject Name -: Consumer Behaviour& Sales

Management Semester IIIst

Division	Division: - A Pr				
Sr.No.	Unit No	Topic Taught	No of		
			Lecture		
1	Introducti		10		
	on and	Consumer Roles, Consumerism & De-marketing.			
	Determin	Culture & Sub- Culture: Meaning,			
		Characteristics & Relevance to Marketing			
	antsof	Decisions.			
	Consumer	Lifestyles Social Groups: Meaning & Group			
	Behaviour	Properties & ReferenceGroups.			
		Family: Family Life Cycle & Purchasing			
		Decisions. Marketing Mix: Influence of			
		marketing mix variables. Personality & Self			
		Concept: Meaning of Personality, Influence			
		on Purchase Decisions.			
		Motivation & Involvement: Types of Buying			
		Motives, MotiveHierarchy, Dimensions of			
		Involvement.			
		Learning & Memory: Meaning &			
		Principal Elements of Learning,			
		Characteristics of Memory Systems,			
		Recall.			
		Attitudes: Meaning & Characteristics,			
		Strategies for ChangingAttitudes,			
		Intensions Behaviours.			
2	Consumer	Problem Recognition: Types of consumer	14		
	Decision	decisions, types of Problem Recognition, Utilizing			
	Making	problem recognition information			
	Ū.	Search & Evaluation: Types of information, Sources			
	Process	of Information Search, Search, Experience and Credence Aspects -Marketing Implications			
		Situational Influences on Purchase Decisions			
		Purchasing Process: Why do people shop? Store &			
		Non-storePurchasing Processes, Purchasing Patterns.			
		Post-purchase Evaluation & Behaviour:			
		Consumer Satisfaction, Dissatisfaction,			
		Customer Delight, Consumer			

		Complaint Behaviour, Post- Purchase Dissonance.	
3	Basics to Sales Manageme nt& its Organizati on	Performancemeasurement, diagnosis and	14
4	Training, Managing &Motivati ngthe Sales Force	A. Recruiting, Selection and Training of Sales force: Procedures and criteria extensively used as selection tools for recruiting and testing sales ability. Sales Force Job Analysis andDescription B. Areas of sales Training: Company Specific Knowledge, product knowledge Industry and Market Trend Knowledge, customers and technology – Relationship Selling Process and Customer education. Value added Selling C. Motivating the Sales Team: Motivation Programs – Sales Meetings, Sales Contests, Sales Compensating, (Monetary compensation, incentive programs as motivators, Non- Monetary compensation – fine tuning of compensation package.Supervising, D. Evaluating Sales Force Performance and Controlling Sales activities: Sales Records and Reporting Systems, Improving Sales Productivity, Ethical and LegalIssues in Sales Management	10
		Total	48

Subject Name -: Retail Management

Semester IIIst Division: - A

Class: - S.Y.BBA

Prof.Y.R.Shemlani

DIVISION			
Sr.No.	Unit No	Topic Taught	No of
			Lecture
1	Introducti	Structure of retail industry, types of	10
	onto	retailers, market segmentsand channels,	
	Retailing	market trends, retail life cycle.	
2	Retailing	Identifying and Understanding Customers, Customer	14
	Strategy	segmentation, Selecting Target Market, Identifying Market Segments, selecting site locations, Strategic	
		positioning and	
		execution. Establishing and Maintaining Retail Image, CreatingIn-store Dynamics (Layouts & Plans)	
3	Managing	Implementing Retail Marketing Plan, Brief Human	14
	the Retail	ResourceRequirements, Developing Product and	
	Business	Branding Strategies, Developing Merchandise Plans, Merchandising Strategy,	
4	Future of	Introduction to recent trends and Technological Advancements in retailing. Omni Channel Retailing,	10
	Retailing	shopping with AR (Augmented reality), Pop up shops,	
		social shopping, private lable brands.	
		Total	48
	1		

Class: - S.Y.BBA

Semester IIIst

Subject Name -: Management Accounting

Division: - A Prof.L.S.Salunke Sr.No. Unit No **Topic Taught** No of Lecture Management Accounting- Definition, Objectives, 1 8 Introductio Scope, Functions, Advantages, Limitations. n Distinction between Financial Accounting and Management Accounting. Distinction between Cost Accounting and Management Accounting Introduction of Schedule III as per Company Act 2 14 Analysis 2013, (Statement of Profit & Loss, Statement of and Balance sheet format) interpretati Methods of Analysis- Comparative statements, on of Common size statements, Trend percentage or trend ratios (Horizontal Analysis), Fund flow Financial Statement. statement Introduction of ratio Analysis- meaning, necessity& advantages of ratio analysis. Types of Ratio-Liquidity Ratios, Leverage Ratios, Activity Ratios, profitability Ratios (Introduction and Problems on following ratios only) Current ratio, Quick ratio, Gross profit ratio, Net profit ratio, Operating expenses ratio, Debt equity ratio, Debtors turnover ratio Stock turnover ratio 3 Marginal Costing- Meaning, definition of marginal 13 Marginal cost and marginal costing, Advantages and Costing limitations of marginal costing, Contribution, Profit volume ratio (P/V Ratio), Breakeven Point(BEP), Margin of Safety, problems on contribution, P/Ratio, BEP and MOS Budget and budgetary Control-Meaning, Definition, 13 4 Budget & Nature of budget and budgetary control, Types of Budgetary budget- as per time, functions and variability, control Objectives of budget and budgetary control, Steps in budgetary control, advantages and disadvantages of budgetary control, Problems on cash budget. Total **48**

Class: - S.Y.BBA Semester IIIst Division: - A

Subject Name -: Banking & Finance

Prof. S.P.Borhade

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Sr.No.	Unit No	Topic Taught	No of
			Lecture
1	Introductio	Introduction- Origin, meaning and definition of	10
	n	bank, evolution of banking in India, structure of	
		banking system in India	
2	Functions ofBanks	Functions of Banks- 1. Primary functions- Accepting deposits and granting loans	12
	OTDanks	2. Secondary functions- Public utility services and agency services	
3	Regulatory Authorities in India	Reserve Bank of India (RBI) – Role and functions of RBL Credit control measures. Qualitative and	13
4	Technolog y in banking	Need and importance of technology in banking. ATM, Debit card, Credit card, Tele banking, Net banking, mobile banking, RTGS, NEFT, Swift (Society for worldwide interbank financial telecommunication) cyber security in E- banking	13
		Total	48

Class: - S.Y.BBA Semester IIIst Division: - A

Subject Name -: Organisational Behaviour

Prof. P.S.Nawale

Division.	1		No of
Sr.No.	Unit No	Topic Taught	No of
			Lecture
1	Introductio	Meaning, Definition, Nature, Scope,	10
	n to	Importance, Key Elements of OB, Disciplines that	
	Organisati	contribute to the OB field, Models of OB, Challenges	
	onal		
	Behaviour	for OB	
	(OB)		
2	Individual	Individual Behaviour- Influencing	14
	Determina	factors- Personal, Psychological,	
	nts of	Organisational System & Resources &	
	Organisati	Environmental Factors.	
	onal	Personality- Meaning, Definition, Key	
	Behaviour	Determinants of Personality, Types of	
		Personality, Theories of Personality Value &	
		Attitude- Meaning, Definition and Types.	
		Motivation- Meaning, Definition, Importance, Types,	
		Theories-Maslow's Need Hierarchy Theory, McGregor's Theory X & Theory Y, Herzberg's Two-	
		Factor Theory	
		Caselets on Personality, Motivation, Value &	
		Attitude	
3	Group	Group Dynamics- Meaning, Definition, Types,	14
	Interaction	Reasons for forming Groups, Theories of Group	
	&	Formation, Stages in GroupDevelopment, Group	
	Organisati	Behaviour, Group Cohesiveness	
	onal	Conflict - Meaning, Definition, Traditional &	
	Behaviour	Modern View of Conflict, Organisational	
		Performance & Conflict, Frustration Model, Conflict	
		Management- Competing, Collaborating,	
		Compromising, Avoiding, Accommodating.	
		Leadership- Meaning, Definition, Leader V/S Manager, Stylesof Leadership	
		Caselets on Group Dynamics, Conflict	
		Management & Leadership	
4	Dynamics	Organisational Culture- Meaning,	10
	of	Definition, Levels, Formation & Sustaining	10
	Organisati	Organisational Culture	
	on	Organisational Change- Meaning, Definition, Types,	
		Forces forChange in Organisation, Resistance to	

		Caselets on Organisational Culture & Change Management	
5	Project/ Tutorial	Students can prepare project on any topic which they havelearnt under this subject.	
		Total	48

Class: - S.Y.BBA
Semester IIIst
Division: - ASubject Name -: Legal Aspects in Human Resources
Prof.L.S.Salunke

Sr.No	Unit No	Topic Taught	No
			of
			Lect
			ure
1	1 Introduct		6
	on	Rights of an employee at work place.	
		HR Policy- Meaning and its importance.	
		Legal issues related to HR in the	
		Organisation	
2	Wage &	Wage & Salary Administration- Meaning &	12
	Salary	Definition of Wage & Salary, Objectives of Wage &	
	Administr	Salary Administration, Wage Differentials, Factors	
	ation and	affecting Wage & Salary Levels	
		The Workmen's Compensation Act,1923-	
	The	Introduction, Main Features of the Act, Definitions,	
	Workmen	Provisions under the Act.	
	's		
	Compens		
	ation Act,		
	1923		
3	The	The Payment of Gratuity Act,1972	12
_	Payment	Introduction, Scope and Application, Definitions and	
	of	Provisions under this Act.	
	Gratuity	Sexual Harassment of Women at Workplace	
	Act,1972	(Prevention, Prohibition And Redressal) Act 2013	
	and	Introduction, Main Features of the Act, Provisions,	
	Sexual	Vishaka Guidelines	
	Harassm		
	ent of		
	Women		
	at		
	Workplac		
	e		
	(Preventi		
	on,		
	Prohibitio		

	n and		
	Redressal		
) Act		
	2013		
4	Business		10
	Exposur		
	e in HR		
		Total	48