Division: - A		Prof.P.S.Nawale	
Unit No	Topic Taught	No of Lecture Taken	
1.	Introduction to HRM - Meaning, Definition, Features, Scope, Objectives, Importance, Principles of HRM, Evolution of HRM, Functions of HRM, Challenges of HRM, Role of HR Manager, Difference between HRM&Personnel Management, Challenges before	10	
2.	HRM Job Analysis&Planning for Human Resources Job Analysis- Meaning, Definition, Objectives, Benefits, Methods, Job Analysis Components- Job Description, Job Specification, Job Evaluation Human Resource Planning(HRP)- Meaning, Definition, Objectives, Process, Factors Influencing the Estimation of Human Resource in Organisation, Advantages & Limitations/Barriers of HRP.	12	
	Caselets on Job Analysis & Human Resource Planning		
3.	Career Planning, Employee Morale & Job Satisfaction Career Planning- Meaning, Definition, Objectives, Process, Benefits andStages. Employee Morale & Job Satisfaction- Employee Morale- Meaning, Definition, causes of low Morale, Job Satisfaction- Meaning, Definition, Factors contributing to Job Satisfaction, Measures to increase Job Satisfaction, Advantages of Job Satisfaction Caselets on Job Analysis & Human Passanese Planning	14	
4.	on Job Analysis & Human Resource Planning HRM in Changing Environment&Trends in HRM		
	Work force Diversity, Technological Changes & HRM, International HRM,E- Human Resource Management, Human Resource Information System (HRIS), HRM in Virtual Organisations, Work from Home, Out-Sourcing, Changing Role of HRM.	12	
	Total	48	

Class: - S.Y.BBA Subject Name -: Principles of Human Resource Management

Class: - S.Y.BBA

Subject Name -: Supply Chain Management

Division: - A		Prof.S. P. Borhade	
Unit No	Topic Taught	No of Lecture Taken	
1.	Introduction to Supply Chain Management (SCM) Concept, Objectives and Functions of Supply Chain Management, Supply Chain Strategy, Global Supply Chain Management, Value Chain and Value Delivery Systems for SCM, Bull-Whip Effect, Concept, Importance and Objectives of Green Supply Chain Management.	10	
2.	Manufacturing and Warehousing		
	Manufacturing Scheduling, Manufacturing Flow		
	System, Work- Flow Automation, Material Handling	12	
	System Design and Decision.Warehousing and Store		
	Keeping, Strategies of Warehousing and Storekeeping,		
	Space Management.		
3.	Logistics Management and IT inSupply Chain Management Logistics Management, Integrated Logistics Management, Logistics Planning and Strategy, Inventory Management and its Role in Customer Service. Information and Communication Technology in SCM, Role of IT in SCM, Current IT Trends in SCM, RFID, Barcoding. Retail SCM, Problems and Prospects.	12	
4.	Key Operation Aspects in SupplyChain		
	Supply Chain Network Design, Distribution Network in		
	Supply Chains, Channel Design, Factors Influencing	14	
	Design, Role and Importance of Distributors in SCM,		
	Role of Human Resources inSCM. Issues in		
	Workforce Management and Relationship Management		
	with Suppliers, Customers and Employees, Linkage between HRM and SCM.		
	Total	48	

Class: - S.Y.BBA

Subject Name -: Global Competence & Personality Development

Division:	Division: - A Prof. Y.R.Shemlani	
Unit No	Topic Taught	No of Lecture Taken
1.	Introduction to Personality and its Development • Definition and nature of personality • Characteristics of good personality • Determinants of personality development • Theories of personality development i. Psychoanalytical Theory by Sigmund Freud ii. Trait Theory by Allport and Big Five model Social Cognition Theory by Albert Bandura	10
2.	 Global Competence and Self Development Meaning and need of global competence. Characteristics of globally competent individual (life-long learning, understanding cultural differences, adaptability, comfortable with change, problem-solving ability, critical and comparative thinking). Building self-esteem and self confidence SWOC Analysis and Personal GoalSetting 	12
3.	 Development of Social and Interpersonal Skills Effective communication skills, Preparation for self-introduction. Working on attitude i.e. Aggressive, assertive and submissive Development of leadership skills and introduction to Leadership styles. Team Building; develop ability to workunder pressure, flexibility at workplace. Social empathy, building blocks of social empathy. Social Responsibilities Workplace ethics 	14
4.	 Projecting a Positive SocialImage Definition and importance of social image Grooming basics and use of body language 	12

	Time management	
	Public-speaking	
	• Proper e-mail and telephone etiquettes	
	• International and social etiquettes	
	Social graces and table manners	
Total		48

Class: - S.Y.BBA Semester 3rd Subject Name -: Fundamentals of Rural Development

Division: - A		Prof. L. S. Salunke
Unit No	Topic Taught	No of Lecture Taken
1.	Introduction to RuralDevelopment1.1 Concept of Rural Development-Meaning andDefinition.1.2 Scope and Importance of Rural Development.1.3 Approaches of Rural Development.Need of Rural Development.	10
2.	 Rural Development Planning & Management 2.1 Rural Development Planning –District Rural Development Agency (DRDA)- Organisation Structure 2.2 Functions of DRDA 2.3 NGO's and Rural Development 	12
3.	Self Help Groups (SHG's) formationAgriculture Enterprise&Agro-based industries.3.1 Definition andImportance.3.2 Agri-business Enterprises-Issues and prospectus3.3 Micro-financing3.4 Food and Agricultural Marketing and Management ofagro products.Agro-based industries	12
4.	Information Technology and RuralDevelopment4.1 Rural Development and Internet.4.2 Information & Communication Technology (ICT) forRural Development4.3 IT –Enable Services for an e-villageChallenges of Rural Development	14
Total 48		48

Class: - S.Y.BBA Semester 3rd Subject Name -: consumer behaviour& Sales Management.

Division: - A		Prof. S. P.Borhade
Unit No	Topic Taught	No of Lecture Taken
1.	Introduction and Determinantsof ConsumerBehaviourBasics: Meaning of Customers & Consumers, Consumer Roles, Consumerism & De-marketing.Culture & Sub- Culture: Meaning, Characteristics & Relevance to Marketing Decisions.Social Class: Meaning, Measurement, Effect on Lifestyles. Social Groups: Meaning & Group Properties & ReferenceGroups.Family: Family Life Cycle & Purchasing Decisions. Marketing Mix: Influence of marketing mix variables.Personality & Self Concept: Meaning of Personality, Influence on Purchase Decisions.	10 10
2.	Motivation & Involvement: Types of BuyingMotives, MotiveHierarchy, Dimensions ofInvolvement.Learning & Memory: Meaning & Principal ElementsofLearning, Characteristics of Memory Systems, RecallAttitudes: Meaning & Characteristics, Strategies forChangingAttitudes, Intensions BehavioursConsumerDecision Making Process	
	 Problem Recognition: Types of consumer decisions, types ofProblem Recognition, Utilizing problem recognition information Search & Evaluation: Types of information, Sources of Information Search, Search, Experience and Credence Aspects -Marketing Implications Situational Influences on Purchase Decisions Purchasing Process: Why do people shop? Store & Non-storePurchasing Processes, Purchasing Patterns. Post-purchase Evaluation & Behaviour: Consumer Satisfaction, Dissatisfaction, Customer Delight, Consumer Complaint Behaviour, Post- Purchase Dissonance. 	12
3.	Basics to Sales Management& its OrganizationSales Management: Definition and meaning,Objectives, SalesResearch, Sales Forecastingmethods,Sales Planning and control: Goal setting,Performancemeasurement, diagnosis andcorrective actions.Sales Organization: Need for Sales Organizations,theirstructure, Sales Managers Functions andresponsibilities,Planning for major customers and salesBudget, SpecificCharacteristics of a successful	12

	salesman.	
4.	Training, Managing & Motivating the Sales ForceA. Recruiting, Selection and Training of Salesforce: Procedures and criteria extensively used asselection tools for recruiting and testing sales ability.Sales Force Job Analysis andDescription B. Areas ofsales Training: Company Specific Knowledge,product knowledge Industry and Market TrendKnowledge, customers and technology – RelationshipSelling Process and Customer education. Value addedSelling C. Motivating the Sales Team: MotivationPrograms – SalesMeetings, Sales Contests, Sales Compensating,(Monetary compensation, incentive programs asmotivators, Non- Monetary compensation – fine tuningof compensation package.Supervising, D. EvaluatingSales Force Performance and Controlling Salesactivities: Sales Records and ReportingSystems, Improving Sales Productivity, Ethical andLegalIssues in Sales Management.	14
	Total	48

Class: - S.Y.BBA

Semester 3rd

Subject Name -: Retail Management

Division: - A		Prof. Y.R.Shemlani	
Unit No	Topic Taught	No of Lecture Taken	
1.	Introductionto Retailing		
	Structure of retail industry, types of retailers, market		
	segmentsand channels, market trends, retail life cycle.	12	
2.	RetailingStrategy Identifying and Understanding Customers, Customer segmentation, Selecting Target Market, Identifying Market Segments, selecting site locations, Strategic positioning and execution. Establishing and Maintaining Retail Image, CreatingIn-store Dynamics (Layouts & Plans)	10	
3.	Managingthe Retail Business		
	Implementing Retail Marketing Plan, Brief Human		
	ResourceRequirements, Developing Product and	12	
	Branding Strategies, Developing Merchandise Plans,		
	Merchandising Strategy,		
4.	Future of Retailing Introduction to recent trends and Technological Advancements in retailing. Omni Channel Retailing, shopping with AR (Augmented reality),Pop up shops, social shopping, private lable	14	
	brands.		
	Total	48	

Class: - S.Y.BBA

Subject Name -: Management Accounting

Division: - A		Prof. L.S.Salunke	
Unit No	Topic Taught	No of Lecture Taken	
1.	IntroductionManagement Accounting- Definition, Objectives, Scope, Functions, Advantages, Limitations.Distinction between Financial Accounting and Management Accounting.Distinction between Cost Accounting andManagement Accounting	12	
2.	Analysis and interpretation of Financial statementIntroduction of Schedule III as per Company Act2013, (Statement of Profit & Loss, Statement ofBalance sheet format)Methods of Analysis- Comparative statements,Common size statements, Trend percentage ortrend ratios (Horizontal Analysis), Fund flowStatement.Introduction of ratio Analysis- meaning, necessity&advantages of ratio analysis.Types of Ratio- Liquidity Ratios, LeverageRatios,Activity Ratios, profitability Ratios (Introductionand Problems on following ratiosonly)Current ratio, Quick ratio, Gross profit ratio, Netprofit ratio, Operating expenses ratio, Debt equity	10	
3.	ratio, Debtors turnover ratio Stock turnover ratioMarginal CostingMarginal Costing- Meaning, definition of marginal costand marginal costing, Advantages and limitations ofmarginal costing, Contribution, Profit volume ratio (P/VRatio), Breakeven Point(BEP), Margin of Safety,problems on contribution, P/Ratio, BEP and MOS	12	
4.	Budget & Budgetary control Budget and budgetary Control-Meaning, Definition, Nature of budget and budgetary control, Types of budget- as per time, functionsand variability, Objectives of budget and budgetary control, Steps in budgetary control, advantages and disadvantages of budgetary control, Problems on cash budget.	14	
,	Total	48	

Class: - S.Y.BBA

Subject Name -: Banking & Finance

Division: - A		Prof. S.P.Borhade	
Unit No	Topic Taught	No of Lecture Taken	
1.	Introduction-		
	Origin, meaning and definition of bank, evolution of		
	banking in India, structure of banking system in India	10	
2.	Functions of Banks-1. Primary functions- Acceptingdeposits and grantingloans2. Secondary functions- Public utility services andagency services	10	
3.	Regulatory Authorities in India Reserve Bank of India (RBI) – Role and functions of RBI, Credit control measures, Qualitative and quantitative credit control Insurance Development Authority (IRDA)- Objectives,	14	
	Powers and functions of IRDA SEBI- Objectives, power and functions of SEBI		
4.	Technology in banking Need and importance of technology in banking. ATM, Debit card, Credit card, Tele banking, Net banking,	14	
mobile banking, RTGS, NEFT, Swift (Society for Total		48	

Class: - S.Y.BBA

Subject Name -: Organisational Behaviour.

Division: - A Prof. P.S.Naw		Prof. P.S.Nawale
Unit No	Topic Taught	No of Lecture Taken
1.	Introduction to OrganisationalBehaviour (OB) Meaning, Definition, Nature, Scope, Importance, Key Elements of OB, Disciplines that contribute to the OB field, Models of OB,Challenges for OB	10
2.	IndividualDeterminantsofOrganisational BehaviourIndividualBehaviour-IndividualBehaviour-Influencingfactors-Personal,Psychological,OrganisationalSystem & Resources &Environmental Factors.Personality-Meaning, Definition, KeyDeterminants of Personality, Types ofPersonality, Theories of PersonalityValue &Attitude-Motivation-Meaning, Definition, Importance, Types,Theories-Maslow's Need Hierarchy Theory,McGregor's Theory X & Theory Y, Herzberg's Two-Factor TheoryCaselets on Personality, Motivation, Value &	12
3.	AttitudeGroup Dynamics- Meaning, Definition, Types, Reasons for forming Groups, Theories of Group Formation, Stages in GroupDevelopment, Group Behaviour, Group CohesivenessConflict - Meaning, Definition, Traditional & Modern View ofConflict, Organisational Performance & Conflict, Frustration Model, Conflict Management- Competing, Collaborating, Compromising, Avoiding, Accommodating. Leadership- Meaning, Definition, Leader V/S Manager, Stylesof LeadershipCaselets on Group Dynamics, Conflict Management & Leadership	14
4.	Organisational Culture- Meaning, Definition, Levels, Formation & Sustaining Organisational Culture Organisational Change- Meaning, Definition, Types, Forces forChange in Organisation, Resistance to Change, Management of Change Caselets on Organisational Culture & Change Management	12
I	Total	48

Class: - S.Y.BBA	Subject Name -: Legal Aspects in Human Resource management.

Division: - A		Prof. L.S.Salunke
Unit No	Topic Taught	No of Lecture Taken
1.	Introduction Employer, employee, Rights of an employee at work place. HR Policy- Meaning and its importance. Legal issues related to HR in the Organisation	10
2.	Wage & Salary Administration- Meaning & Definition of Wage & Salary, Objectives of Wage & Salary Administration, Wage Differentials, Factors affecting Wage & Salary Levels The Workmen's Compensation Act,1923- Introduction, Main Features of the Act, Definitions, Provisions under the Act.	12
3.	The Payment of Gratuity Act,1972 Introduction, Scope and Application, Definitions andProvisions under this Act.	14
4.	Sexual Harassment of Women at Workplace (Prevention, Prohibition And Redressal) Act 2013Introduction, Main Features of the Act, Provisions, Vishaka Guidelines	12
Total		48